

Cabinet

Tuesday 7 April 2020

4.30 pm

Online/Virtual: please contact virginia.wynn-jones@southwark.gov.uk for a link to the online meeting

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Contact

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Date: 7 April 2020

CABINET – PUBLIC QUESTIONS

7 April 2020

1. Public Question from Toby O'Connor

What are the main challenges and opportunities for public engagement in planning processes in the coronavirus situation for example with the current consultations on the statement of community involvement, regeneration charters, the local plan EIP and planning committee meetings?

Response

We are reviewing the democratic processes in light of the seriousness of the coronavirus pandemic. The current unprecedented situation will mean that some decisions and progress on adopting planning policies will be delayed. At the moment it is too early to give details but in the main we are working solely on supporting our residents through this crisis.

LATE PUBLIC QUESTIONS**2. Public Question from Aysen, Wendover TRA**

I would like to know, what is the council's intention or plan to keep estates clean & hygienic. As I live on Aylesbury/ Wendover block there is no cleaning already. Are they going to deep clean each estate, where lots of people are living, which makes us more exposed?

Response for questions 2 – 7

Following the postponement of this cabinet meeting as a result of COVID-19 and in response to these questions the cabinet member arranged a meeting with Southwark Group of Tenant Organisation (SGTO) in which he answered these questions – you can find a recording of the meeting here:

https://soundcloud.com/user-762195973?fbclid=IwAR0PXFfVuQYkLIA4J2yao_YwueAlv270goV-4EVyhe3B5zg7WdF548CAFd4

Information on coronavirus, including the impact on council services and housing advice, is also available on the council's website here: <https://www.southwark.gov.uk/health-and-wellbeing/public-health/for-the-public/coronavirus>

The cabinet member thanks you for your questions and will continue to engage with you throughout this process.

3. Public Question from Danielle, Lindley Estate

What happens with urgent repairs for council properties, things like broken boilers, electricity outages, uncontrollable leaks. Will the repairs service continue operating? Do we continue ringing the call centre in the usual way? How can households/tradespeople ensure they stay safe whilst social distancing measures are in place?

4. Public Question from June, Brandon Estate

Are there any plans for a council tax amnesty? There is talk of mortgage and rent amnesty done by the Government. A service charge 3 month relief holiday for leaseholders would help. A 3 month amnesty for charges for major works/heating again would be a big help to leaseholders.

5. Public Question from Chinelo, Bell Gardens Estate

I have questions around cleaning communal spaces, in particular places that aren't often cleaned, if at all. For example, "outdoor" corridors guarded by balconies/hand railings. Will cleaning protocols be updated to be more inclusive and thorough?

6. Public Question from Grace, Southampton Way

Is the council planning for when the situation gets worse and more staff go off sick? We will definitely need more care workers, street cleaners, meals delivery, childcare for key workers, housing for homeless - can the council recruit now to speed up DBS checks and training etc where needed?

7. Public Question from Bryan and Lea, Caroline Gardens

For council tenants who lose their employment due to Covid-19, are plans in place to help with rent and council tax? If so, what are the plans; and how do you access that help?

8. Public Question from Harpreet Aujla

Will you suspend all decisions on the Elephant and Castle shopping centre due to the Covid 19 pandemic and the economic uncertainty raised by this crisis period we have entered? The Chancellor has announced help for workers and small businesses; will you protect business owners, traders and workers likewise?

Response

The redevelopment of the shopping centre is a long term project that is embedded in both London and Southwark planning policies. In December the High Court dismissed a claim for a judicial review of the decision to grant planning permission for the redevelopment. On 15 January the developer announced its intention to close the centre at the end of July and the next day it formally wrote to all businesses to inform them of this decision.

It is important to recognise that the decision to close the Shopping Centre was a decision taken by the Centre's owner, not Southwark Council. The decision by the owner predates the current health emergency. The owner has confirmed that traders rent and service charges have been reduced to zero to help them during this period and will be monitoring Government advice in the coming weeks to guide next steps.

Today, 7 April, cabinet is being asked to make public powers available to facilitate the delivery of this long terms project which will deliver an extensive package of public benefits that are detailed in the report. These decisions will neither hasten nor delay the closure of the centre. Rather the proposed decisions are a sensible and pragmatic approach which will help bring certainty for our residents and businesses who live and work in the area.

The council remains strongly committed to supporting small independent traders and their employees located at the centre. We have successfully pressed the developer to bring forward a comprehensive package to assist traders to relocate and continue to trade in the

area. Temporary accommodation is being provided for traders at Castle Square, and Elephant Arcade. Subject to the health emergency we expect independent traders to be able to relocate to these locations before the end of July and to begin trading from their new premises soon after that. Permanent locations have also been secured for some traders through S106 agreements at Elephant Park, and One Elephant. A relocation fund comprising a minimum of £635,000 and tailored business advice and support has also been established.

Following a deputation of traders on 28 January 2020 we announced the setting aside of an additional £200,000 for trader support from the council. This transition grant is part of a package of additional support. In addition to the funds, traders will be given access to Southwark Works, who can offer career advice to those traders looking to change their work or upskill.

The implementation of this package is the best way in which we can help support traders to speedily resume economic activity. Delaying decisions would only increase uncertainty for them and jeopardise the viability of their businesses and the jobs they provide.

Support to help deal with the impact of the coronavirus outbreak continues to be offered through the business support desk and through the council's business rates team. Advice and guidance on any available financial assistance, business rates relief and other support can be accessed by emailing SouthwarkBusinessDesk@southwark.gov.uk. In addition, the council's COVID-19 support for businesses and employers webpage (<https://www.southwark.gov.uk/health-and-wellbeing/public-health/for-the-public/coronavirus/covid-19-support-and-information-for-businesses-and-employers>) is kept up to date with the latest information and guidance on the support available to Southwark businesses.

9. Public question from Mr Santiago Peluffo Soneyra

Will you commit within the next 10 days to make use of funding streams to support the thousands of sole traders and micro-businesses who do not qualify for the grants for small businesses and are in desperate need of cash coming into their pockets while they are out of business?

Response

Southwark was one of the first councils to ensure businesses received their grant funding immediately. As at today 1,490 businesses will have had their grants issued to a value of £26m. We have also ensured that all recovery and enforcement action in relation to rates has been suspended for *all* businesses. Where businesses have been struggling financially they have been encouraged to contact us to make alternative payment arrangements including payments delayed until June.

While we welcome the support for businesses that has been announced by government, particularly in terms of business grants, we also recognise the gaps in this support that mean many of the businesses most affected by the coronavirus outbreak will not be eligible. These include small businesses with rateable values of above £51k, as well as huge numbers of businesses who do not pay business rates, for example those in workspaces and other multi let premises.

In response, the council is proposing a Business Hardship Fund specifically targeted at those businesses who are ineligible for other forms of support. These unprecedented times for the local economy has led us to repurpose the Southwark Pioneers Fund for this

purpose. The Pioneers Fund was set up to support local enterprises to start and grow, and promote social value.

Grants of up to £10,000 will be made available for small businesses that cannot access other forms of support and can demonstrate hardship as a result of covid-19. The council has committed in excess of £2m to this fund to support small Southwark business experiencing hardship. Small businesses who are not eligible for either of the two government grant funds or self-employment income support may apply if they satisfy the following criteria:

- Is registered and trades in the London Borough of Southwark
- has fewer than 10 full time equivalent employees; *and*
- is facing financial hardship as a result of the COVID-19 pandemic that affects its ability to continue to trade and threatens permanent closure.

We recognise the extreme difficulties that many businesses are currently facing. We hope that the Business Hardship Fund will enable many more Southwark businesses to weather the storm than may otherwise be the case.

Item 9: Gateway 1 – Adult Community Specialist Drug and Alcohol Treatment Services

Cabinet Report Update, 7 April 2020

Additional recommendation**Recommendation for the leader of the council**

1. To delegate the final decision for the updated contract commencement date to the cabinet member with responsibility for public health following the creation of an updated procurement plan with revised anticipated dates.

Additional information

2. Due to the Covid-19 situation, the timescales detailed in the procurement project plan (table at paragraph 48) will evidence slippage with the likely outcome of a revised contract commencement date (paragraph 1).
3. An updated procurement plan with revised anticipated dates, including a proposed contract commencement date, will be created once the council has clarity on the confirmed timescales pertaining to the Covid-19 outbreak and subsequent recovery period and with consideration given to the market's ability to respond to a procurement process.

APPENDIX 2

The Partnership Steering Group met on 9 March 2020. A further meeting was scheduled for 16 March 2020. Due to a change in government advice on Coronavirus, this meeting of the full group did not take place.

Feedback from the group is set out below which officers will incorporate into the process of developing the strategy.

- Representation – there needs to be better representation from young people and BAME residents in the partnership steering group.
- The vision and values set out in paragraphs 43 of this report should be amended. They should:
 - Include Southwark’s fairer future principles
 - Recognise that our approach should be “adaptive”, able to change as more and better information becomes available.
 - Be led by facts and science, with a response that is supported by evidence of what works.
 - Consider whether this is an “ecological emergency” as well as a climate emergency.
 - Be responsive – feeding back and being open and honest about how we will do it.
- The themes set out in paragraphs appendix 1, paragraph 7 should be amended
 - Include construction, buildings and planning.
 - Waste and recycling should reference the hierarchy of use from reduce, reuse, recycle.
 - Food should include all consumption. What do we buy and use, including food but also the clothes we wear and goods we consume.
- There are cross cutting themes such as finance, education and engagement and air pollution
- Officers should consider the role of adaptation in the strategy.
- The strategy will set out a matrix, as defined in appendix 1. This should include things that we are already doing and should continue to do as well as new things. It should also include different aspects of work including personal responsibility, lobbying, procurement policy change and national government responsibilities.
- Transparency is essential, and the council should develop a dashboard of indicators so that there is transparency about what is being done and the progress made.

Officers will consider the advice from the partnership steering group and incorporate it into the work to develop the strategy.

Delivering a climate strategy for Southwark – update

This report sets out progress that has been made in response to the climate emergency. It sets out the values that the council will adopt to develop a strategy and the draft structure of the report. It also sets an engagement approach.

Since the publication of this report, the situation with Coronavirus has been changing rapidly. Some details in this report therefore need to be amended in light of this pandemic. Details are set out below.

Borough Conference (paragraph 32). This has been postponed. The Leader of the Council issued a press statement on 13 March 2020 which said “The conference will be rescheduled at the first opportunity. The decision to postpone will not delay plans to develop a Climate Emergency strategy by July.”

Engagement (paragraphs 33-34). The situation with coronavirus is changing rapidly, but it is likely that it will not be possible to do any face to face engagement, and that it will not be possible to convene groups. Officers plan to continue to progress with writing the strategy and bring it to July Cabinet as set out in the report. However, it will be necessary to have more limited public engagement.

Officers are preparing the online engagement portal so that the public can engage on this, and will also be speaking with key interest groups in the borough. However, it is anticipated that engagement will be limited before July.

As engagement is central to this strategy, officers are recommending that the council instead conducts the majority of its engagement after publication, in line with the values and approach set out in the report. Officers are asking cabinet to agree the report, including the approach to engagement, but that they can adapt engagement as necessary due coronavirus, and do this in consultation with the Cabinet Member.

Additional Recommendation for Cabinet

4. That Cabinet notes the additional officer advice, attached to this report and agrees that officers, in consultation with the Cabinet Member for Environment, Transport and the Climate Emergency, make necessary changes to the engagement process due to the impact of the Coronavirus pandemic.

Chris Page
Climate Change Director
23 March 2020

26. Draft Loneliness Strategy

Cabinet Report Update, 7 April 2020

As the accompanying report asks Members to sign off a final consultation starting in April this year, this will obviously be affected by the current situation.

Additional recommendation for the leader of the council

- To delegate the final decision for the timing of the Draft Loneliness Strategy to the cabinet member for community safety and public health following the creation of an updated consultation calendar.

Item 29: New key worker housing powers (Churchyard Row)

Cabinet Report Update, 7 April 2020

Due to the ongoing coronavirus crisis, the 36 units at Churchyard Row will temporarily be used to help alleviate immediate housing issues. It is not possible to say at this stage how long this will need to apply for. But it is still the intention that these units will be used for keyworkers in the longer term, and therefore the recommendations of the report will still apply.

Item No. 30.	Classification: Open	Date: 24 March 2020	Meeting Name: Cabinet
Report title:		Community Harm & Exploitation Reduction Plan 2020/2021	
Ward(s) or groups affected:		All	
Cabinet Member:		Councillor Evelyn Akoto, Cabinet Member for Community Safety and Public Health	

FOREWORD - COUNCILLOR EVELYN AKOTO, CABINET MEMBER FOR COMMUNITY SAFETY AND PUBLIC HEALTH

In Southwark we are seriously committed to doing everything possible to tackle knife crime and serious violence, working alongside the community and our young people all of whom are blighted continually by this intolerable behaviour. I convened a cross party panel on serious youth violence to ensure we were focused on tackling the root causes and also in recognition that knife crime is just one symptom which must be seen within a wider framework of community harm and exploitation. This against a background of poverty, widening inequality and a lack of alternative opportunities for young people.

The Community Harm and Exploitation Reduction Plan is a comprehensive action plan that brings together the recommendations of the Cross Party Panel on Serious Youth Violence, the Southwark Extended Learning Review carried out by the Violence & Vulnerability Unit and the Southwark Youth Violence JSNA into a single plan of action and delivery. The plan has been created by all of the partners (council, police, health, voluntary sector and others) and by officers from department’s right across the council including Childrens & Adults Services. This has been done to ensure that it adds value to and fills gaps in existing services and initiatives and does not duplicate any existing service.

A central part of the plan is the creation of a Community Harm and Exploitation Hub, a multi agency team that incorporates and builds upon the existing Southwark Anti Violence Unit (SAVU) team. It will hold casework and provide comprehensive and bespoke support to individuals and their families who are vulnerable to being exploited and getting involved in gangs, county lines, the drugs market, violence, human trafficking, modern slavery and other forms of exploitation.

RECOMMENDATIONS

1. To approve a Community Harm and Exploitation Reduction Plan that incorporates the recommendations from the Cross Political Party Panel on Serious Youth Violence and Southwark Extended Learning Review on Violence and Vulnerability.
2. To note that the Action Plan includes the mandatory areas as currently set out for all London Boroughs by the Mayor’s London Violence Reduction Unit (LVRU), and the recommendations already agreed by Cabinet to adopt the public health approach to serious youth violence prevention.

BACKGROUND INFORMATION

3. A new Council Plan for 2018-2022 was agreed by cabinet in June 2018. It includes a Safer Community as a key commitment. The plan highlights that everyone has the right to feel safe and be safe.
4. Serious youth violence is a key focus for Southwark Council and we all have a role to play in making young people and the community feel safer. Serious Violence and Knife Crime is a national problem and almost every area of London has been touched by its devastating effects.
5. Knife crime had been declining in London over the last few years, but 2016/2017 marked an increase. For the last five years Southwark has had higher level of knife crime than the London average. The number of offences of knife crime with injury and knife possession have also been above the capital's average. Despite this volume, over the last 12 months the borough has seen a continuing decrease in the number of knife crime offences.
6. Serious youth violence is defined by the Metropolitan Police Service as 'any offence of most serious violence or weapon enabled crime, where the victim is aged 1-19' (i.e. murder, manslaughter, rape, wounding with intent and causing grievous bodily harm). 'Youth violence' is defined in the same way, but also includes assault with injury offences.
7. Southwark Council along with its partners is currently implementing a knife crime and serious violence action plan. This multi-agency action plan, developed through consultation with a broad range of stakeholders, includes the following themes:
 - a. Governance – robust governance of the partnership and ensuring a system-wide approach to the issues involving all key agencies.
 - b. Engagement, consultation and needs assessment – increasing understanding of violence and how to tackle these issues alongside communities.
 - c. Targeting lawbreakers – enforcement and criminal justice response to knife crime.
 - d. Keeping deadly weapons off our streets – addressing the accessibility and availability of knives.
 - e. Protecting and educating young people – recognising the importance of prevention and working alongside schools. Standing with communities, neighbourhoods and families against knife crime.
 - f. Supporting victims of knife crime – ensuring that improving support to victims is at the heart of a holistic response.
 - g. Offering ways out of crime – recognising that young people should be offered interventions which help them move away from criminality.
8. Included within the delivery of the plan was a review of our local approach to knife crime and serious youth violence, to ensure that we were doing all that is

possible to address the causes. The report of the Cross Political Party Panel on Serious Youth Violence produced 18 recommendations, which were subsequently agreed at Cabinet in July 2019. These recommendations covered key thematic areas including:

- a. Early Years & Education
 - b. Mental Health & Public Health Approach
 - c. Role Models and Parents/Carers
 - d. Criminal Justice & Police
 - e. Youth and Community Services
9. The panel heard evidence from professionals, those with lived experience and those most affected by serious youth violence, particularly young people and communities. The report recommendations strengthen the work already being undertaken on Knife Crime and Serious Violence. Officers were instructed to report back to Cabinet with a more detailed delivery plan for these areas.
 10. Further to the work of the Cross Party Panel, the Southwark Children's Safeguarding Board Executive commissioned the Southwark Extended Learning Review in January 2019 to look at our local response to violence and vulnerability. This review was undertaken to look more widely across the partnership landscape at community harm and exploitation, including criminal exploitation, gangs, and drugs markets as a driver of violence. The review was carried out by an Independent Peer Review Team from the Violence and Vulnerability Unit.
 11. The review and its 15 recommendations outlined the rationale for Southwark to take a more joined-up approach to Community Harm & Exploitation, including the embedding of our response to knife crime within this. This work compliments the work of the cross party panel and includes three areas of particular focus: Governance and understanding the problem, Schools, Parents, Prevention, and Safeguarding and Enforcement.

KEY ISSUES FOR CONSIDERATION

12. The Community Harm and Exploitation Reduction Plan is a comprehensive action plan that brings together the recommendations of the Cross Party Panel on Serious Youth Violence, the Southwark Extended Learning Review carried out by the Violence & Vulnerability Unit and the Southwark Youth Violence JSNA into a single plan of action and delivery.
13. The plan has been created by all of the partners (council, police, health, voluntary sector and others) and by officers from department's right across the council including Childrens & Adults Services. This has been done to ensure that it adds value to and fills gaps in existing services and initiatives and does not duplicate any existing service.
14. There is currently no one place that has the expertise to offer impartial and confidential information, advice, guidance and support to those experiencing community harm and exploitation.
15. The key themes included in this plan are:
 - a. Governance and approach
 - b. Understanding the root causes

- c. Transforming lives
- d. Targeting lawbreakers

Where relevant, the plan acknowledges the work already underway in some of these areas, and sets out the intention to strengthen the approach wherever necessary. It is widely accepted that this area is complex, multi-faceted, and involves a wide range of organisations, stakeholders and the community. A summary of the key areas of the plan are outlined in Diagram 1.

16. There is a national government programme to develop Regional Violence Reduction Units (VRUs), utilising the Public Health approach to violence. This promotes violence being recognised as a health issue underpinned by a multi agency approach. The London Violence Reduction Unit, (LVRU) hosted by the London Mayor undertakes this regional function working closely with London boroughs. Southwark works closely with the LVRU and for the first time funding has been made available to the borough to support its work on reducing and addressing violence, namely through strengthening the approach to contextual safeguarding (responding to peoples experiences of significant harm and exploitation beyond their families).
17. Every London borough is required by The London Violence Reduction Unit (VRU) within the London Mayors Office to have a proactive plan for tackling knife crime and serious youth violence. Our Community Harm and Exploitation Reduction Plan extended this remit to include wider contextual safeguarding issues. Our Southwark plan sets out what all partners, council departments, police, health, schools and others are doing to tackle the immediate threat and divert young people away from a life impacted by crime. The plan sets out how we will support and work with our communities in standing up against exploitation, knife crime, violence and community harm. The Community Harm and Exploitation Hub that is being created as part of this plan will be the Southwark VRU and the London VRU has supported the wider approach that we are taking including through funding.
18. All London Boroughs are required by the London Violence Reduction Unit (within the Mayor's Office) to have a Knife Crime and Serious Violence Plan which includes several mandatory outcomes. These plans are set to change over the coming months, with the requirement for all boroughs to have wider Violence Reduction Plans. Officers have been working closely with the LVRU to ensure that this Community Harm & Exploitation Reduction Plan will align appropriately with these future proposals. It will replace the current Knife Crime and Serious Violence Plan.
19. In October, Cabinet agreed to adopt the public-health approach to serious youth violence prevention and the recommendations set out in the Joint Strategic Needs Assessment on Serious Youth Violence. These have also been included within the Community Harm & Exploitation Reduction Plan.
20. Governance of the work that the council delivers in this area in partnership with other agencies is the responsibility of the Southwark Safeguarding Adults Board, which incorporates the role of the statutory crime and disorder partnership. The work of the partnership brings together the work on enforcement, the longer term public-health approach and a range of targeted and effective interventions that address the immediate issue.

21. In line with the Extended Learning Review recommendations, a newly created Community Harm and Exploitation Board will oversee the delivery of this plan, reporting directly to both the Southwark Children's Safeguarding Board Executive and the Southwark Adults Safeguarding Board.
22. A central part of the plan is the creation of a Community Harm and Exploitation Hub. The Hub is a multiagency team that incorporates and builds upon the existing Southwark Anti Violence Unit (SAVU) team. It will hold casework and provide comprehensive and bespoke support to individuals and their families who are vulnerable to being exploited and getting involved in gangs, county lines, the drugs market, violence, human trafficking, modern slavery and other forms of exploitation.
23. The hub is being developed in a staged way to ensure due diligence and interconnectivity with all other existing services. Its development has already attracted national, regional and local interest. In the first stage (March to August) it will focus on individuals identified through the data analysis exercise outlined below. In many cases these are individuals who are not currently being supported by any statutory agency yet there is significant evidence of vulnerability and exploitation.
24. The Hub will also develop information, advice and guidance for parents/carers and communities in its first stage. In subsequent stages and subject to resources it will be aligned with and take referrals from the MASH and Parents and Carers of young people who do not meet current statutory thresholds. It will work in close partnership with Early Help, the Youth Offending Service, National Probation Service, Police and others to complement delivery.
25. The Hub is a programme comprising of professionals across various disciplines and partners coming together to form a single team. They include police, probation, community safety, housing, youth offending services, children services, victim support, Together, Department of Work and Pensions, (DWP), St Giles and Southwark Works. We are building upon the existing SAVU delivery model which uses a case management approach as detailed below. This is a bespoke multi-agency approach which is based on reducing vulnerability.

The Offer for young people (16-25):

- An allocated key worker
- Risk assessment and safety plan to exit the negative lifestyle they are involved with
- Advocacy to assist with identifying and or identified issues
- Mental health support, trauma, drugs and alcohol support including assessments
- Assistance with benefits and employment from DWP
- Additional access to advice for employment, education and training careers service
- Intensive mentoring, counselling
- A & E triage service at Kings Hospital by Red Thread
- Provision of emergency rehousing and relocation through housing utilising the SERVE programme for high risk cases delivered by SHIAN Housing
- GP registration (if required)

- Breaking the Cycle – the Hub will include existing resettlement work undertaken in prisons, through YOT and Probation case workers, (transitional phase)
- Diversionary activities where required for physical health and self esteem to build emotional resilience

The Offer for the family:

- Working in partnership with existing services around the family
- Diversionary interventions for younger siblings in a family setting
- Benefits and employment support for adult family members
- Access to support for those affected by adverse experiences, (e.g. domestic abuse, trauma support).

The Professional Offer:

- Multi-agency training to raise awareness of contextual safeguarding and linked subjects such as trauma informed practice and County Lines
- Annual conference with partners and stakeholders to share learning from the CHEH
- Mobilising the community – the team will include existing voluntary provision such as mentors and resettlement workers where there is evidence of promising practice. It will also include community workers who the team have identified and developed.

26. In Stage 1 of its development (March to August 2020) the Hub will focus on working with:
- SAVU and their families caseload aged 16-25 - SAVU provides support for individuals aged 16 to 25 at risk from gang related activity or serious violence. They offer a range of interventions and clients are offered support in areas including education and training, substance misuse, finance and health.
 - Rescue and Response and their families caseload (county lines)18 plus - Rescue and Response is a programme funded by MOPAC to provide support to young people exploited by county lines. It's delivered by St Giles Trust, Abianda and Safer London. It's available to all London Boroughs although subject to resources.
 - Referrals (specialists advice and guidance for parents/carers/community)
 - One control group of care leavers 18-25 to support care services – the local offer for care leavers provides support for eligible care leavers with issues like employment, training education, managing finances, mental and physical health. The Hub will supplement this offer with expertise and support targeted at those who may be vulnerable to community harm and exploitation.
27. Due to the constantly changing nature of this area of work the future stages of this development will be informed by learning and data analytics along with insight gained from professionals, young people and parents directly affected by community harm and exploitation.
28. Work is underway across council departments and partner organisations looking at adults over the age of 25 who are vulnerable and impacted by community harm and exploitation. This includes the cohort considered at the Southwark Community MARAC, (Multi Agency Referral & Assessment Conference) and those cuckooed. Cuckooing is a practice where people take over a person's

home and use the property to facilitate exploitation. It takes the name from cuckoos who take over the nests of other birds.

There are different types of cuckooing:

- Using the property to deal, store or take drugs
- Using the property for sex work
- Taking over the property as a place for them to live
- Taking over the property to financially abuse the tenant

The most common form of cuckooing is where drug dealers take over a person's home and use it to store or distribute drugs.

Policy implications

29. The Council Plan sets out the council's ambition for Southwark to be a great place to live with clean, green and safe communities. The council plan commits to "empower people, particularly young people, with the opportunities that they need to make positive choices and to stay away from crime and violence. It commits to work with communities to find local solutions that help young people stay away from knives". This work is already underway through the Positive Futures Fund in place to support groups which provide inspiring opportunities for young people and the community.
30. The Community Harm & Exploitation Reduction Plan is the council and wider partnerships' work towards meeting this commitment, and its delivery will impact on future policy.

Community impact statement

31. Community Harm and Exploitation is an issue of national importance and particularly impactful locally. As a result, it is important that Southwark Council effectively understands the community impact and works with community organisations and local communities to develop and deliver potential solutions. This is a key thread of the plan and its related work programmes.

Resource implications

32. Resources to deliver the plan will be met through existing budgets and resources. Southwark has been awarded as a Tier 1 borough by the LVRU an additional financial uplift of £400,000 for wider violence reduction programmes until March 2021. The use of this is already underway supporting the delivery of the Community Harm and Exploitation Reduction Plan.

Legal implications

33. Section 17 of the Crime and Disorder Act 1998 places a duty on local authorities when carrying out its functions to give due regard to the likely effect of its work on and do all that it reasonably can to prevent: crime and disorder, misuse of drugs, alcohol and other substances, and reoffending. In July 2019, a further amendment to the Crime and Disorder Act 1998 included within it a new legal duty to support a multi-agency approach preventing and tackling serious violence.

Consultation

34. A range of consultation has been undertaken with communities and stakeholders in this area. Through the cross party panel, the wide range of evidence delivered by

professionals, young people and stakeholders have been used to inform recommendations. Consultation and engagement is key focus of the plan, along with young people being central to future development, delivery and commissioning of services.

SUPPLEMENTARY ADVICE FROM OTHER OFFICERS

Director of Law and Democracy

35. The recommendations of this report are consistent with the Council's relevant statutory obligations in relation to this aspect of community safety, which are confirmed as set out in paragraph 33. There are no other legal implications arising at this time.

Strategic Director of Finance and Governance (FC19/041)

36. The Strategic Director of Finance and Governance notes the recommendations of the report to approve a Community Harm and Exploitation Reduction Plan. A key element of the plan is the creation of a Community Harm and Reduction Hub which incorporates and builds upon the existing Southwark Anti Violence Unit.
37. The report notes that the plan will be delivered within existing budgets and resources although supported by a £400,000 grant from the London Violence Reduction Unit over a two year period ending in March 2021.

BACKGROUND DOCUMENTS

Background Papers	Held At	Contact
Southwark Cross Political Party Panel on Serious	Housing & Modernisation 160 Tooley Street London SE1 2QH	Stephen Douglass 020 7525 0886
http://moderngov.southwark.gov.uk/documents/s83894/Report%20Southwark%20Serious%20Youth%20Violence%20Panel.pdf		
Southwark Extended Learning Review on Violence & Vulnerability.	Housing & Modernisation 160 Tooley Street London SE1 2QH	Stephen Douglass 020 7525 0886
http://moderngov.southwark.gov.uk/documents/s82118/Southwark%20Extended%20Learning%20Review.pdf		
The Southwark Public Health Approach to Serious Youth Violence Prevention	Public Health 160 Tooley Street London SE1 2QH	Kirsten Watters 020 7525 7758
http://moderngov.southwark.gov.uk/documents/s85367/Appendix%20Southwark%20Public%20Health%20Approach%20to%20Serious%20Youth%20Violence.pdf		
Council Plan 2018-2022	Housing & Modernisation 160 Tooley Street London SE1 2QH	Stephen Douglass 020 7525 0886
http://www.southwark.gov.uk/council-and-democracy/fairer-future/council-plan		

APPENDICES

No.	Title
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Appendix 1	Community Harm & Exploitation Reduction Plan
Appendix 2	Diagram 1: Plan Summary

AUDIT TRAIL

Cabinet Member	Cllr Evelyn Akoto, Cabinet Member for Community Safety and Public Health	
Lead Officer	Michael Scorer, Strategic Director of Housing & Modernisation	
Report Author	Stephen Douglass, Director of Communities Caroline Thwaites, Assistant Director of Community Safety & Partnerships	
Version	Final	
Dated	11/03/2020	
Key Decision?	Yes	
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER		
Officer Title	Comments Sought	Comments Included
Director of Law and Democracy	Yes	Yes
Strategic Director of Finance and Governance	Yes	Yes
List other officers here		
Cabinet Member	Yes	Yes
Date final report sent to Constitutional Team	23 March 2020	

Item 31: Draft Walworth Social Regeneration Charter

Cabinet Report Update, 7 April 2020

Paragraph 21 of the report should be updated as follows:

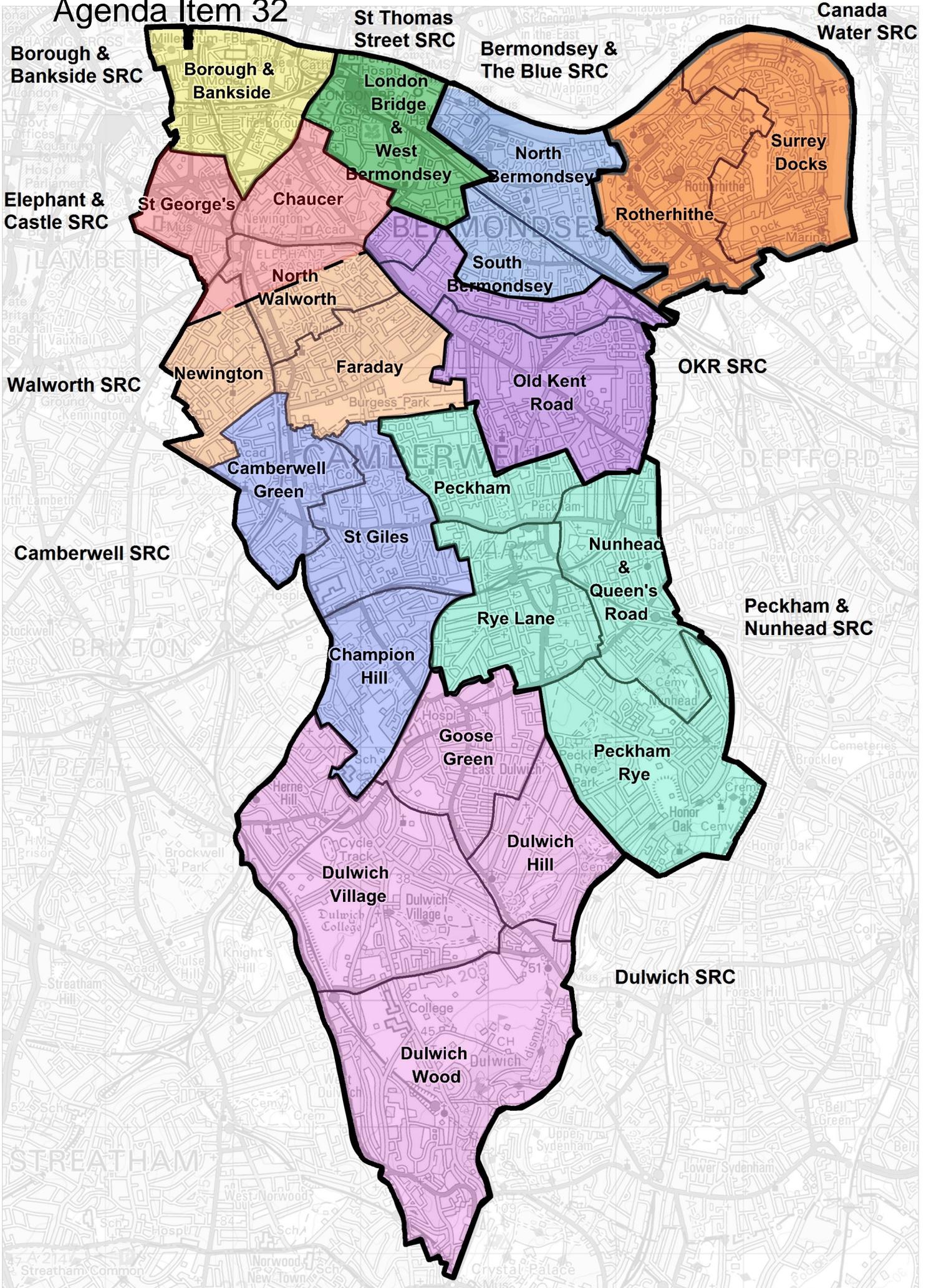
From:

21. A formal consultation event programme is scheduled for Spring / Summer 2020. The programme includes workshops with service providers in the area on the social regeneration charter, goal based workshops led by the Council and a walking tour led by local residents.

To:

21. A formal consultation event programme is scheduled for Spring / Summer 2020. Consultation on the draft charter is scheduled for Spring / Summer 2020. The consultation programme includes goal based workshops led by the Council and workshops led by some organisations within the Walworth Group. In light of changing circumstances related to Covid 19, dates for these workshops will be confirmed and publicised through local networks as soon as it is feasible to do so. The conclusion of the consultation programme will also be determined as soon as it is feasible to do so. It is important that consultation on this draft document allows sufficient time for stakeholders to participate.

Agenda Item 32



Bermondsey & The Blue Social Regeneration Charter

Summary and Illustrative Indicators

Southwark Council

March 2020



Bermondsey & The Blue

Social Regeneration Charter | Summary

A summary of our vision, goals, objectives and deliverables for the Bermondsey area and how we will work together to make them a reality.

Our Values

We want Southwark to be a healthy, clean, green and safe borough, where everyone has a great place to live, with excellent schools, parks and community facilities; where everyone has the opportunity to play a full part in the economy, to thrive and meet their potential; and where a person's background does not determine their life chances.

Why Bermondsey & The Blue

Bermondsey was once an important site for London's trade due to its proximity to the Rotherhithe Docks and it emerged as a centre for food processing and production. After the Second World War much of the area declined following the closure of the docks and factories. Since then, transformation has come to parts of Bermondsey, with the emergence of an artisanal food and drink scene and a growing creative industry in the area around Bermondsey Street. But change has come more slowly to other parts of Bermondsey, and some areas, particularly those around the Blue, are amongst the most deprived in the country. The Blue used to be Bermondsey's main shopping district with a thriving street market, but the inaccessibility of the area from the tube station and the construction of Surrey Quays shopping centre has directing footfall away from the Blue and caused the market to dwindle over the last decade. There will be significant changes to the physical environment in the coming years, with a potential redevelopment of the Biscuit Factory, the Low Line development and the Old Kent Road & Canada Water regenerations right next door. We want to ensure that the investment in the area is directed to those who need it most, to reduce deprivation and improve life opportunities for all of Bermondsey's communities and to continue to improve and revitalise the Blue Market as the historic town centre of Bermondsey

The Vision for Bermondsey & The Blue

We want Bermondsey to be a safe and resilient neighbourhood where everyone has access to the opportunities that enable them to live long, healthy and happy lives; including secure housing, excellent education and training, affordable nutritious food and good quality green space. We want to celebrate Bermondsey's rich history and promising future by investing in The Blue so it can serve the community as a thriving town centre with a diverse and affordable retail offer and infrastructure and events that bring people together and promote community cohesion.

Our Approach

We collected and collated research and information about the area that has been done over the last few years. We ran meetings and workshops to take this information to community stakeholders to discuss what the priorities of this charter should be. This research and engagement has informed the identification of four overarching goals for Bermondsey where partnership working and expenditure of Community Infrastructure Levy (CIL) and other investment could unlock further improvements to the well being and life chances of residents. We believe that the key to this charter's success is in close and effective partnership working with those who know the area best to understand and address the needs of those who need it most. We want to build on the culture of participation that exists in the area by ensuring that input from stakeholders and communities influences activity and local decisions.

Our Goals &

We hope that addressing these goals will deliver our regeneration for all vision that the places where people live, now and in the future, create new life opportunities, promote wellbeing and reduce inequalities so that people have better lives in stronger communities. We hope these

Promises

goals will realise our ambition to reduce health, housing, social and economic inequalities in Bermondsey. These goals are:

- Goal 1:** High-quality, affordable homes and estates that promote a sense of pride in their communities
- Goal 2:** Improve the facilities and retail offer at the Blue Market to strengthen the local economy & tackle the causes of poverty & support for people experiencing it
- Goal 3:** Improve health & wellbeing by improving green infrastructure, making healthy choices easier and ensuring everyone has access to excellent health services
- Goal 4:** Enhance community and leisure infrastructure and provide more opportunities for people to come together

We have identified 10 promises to the local community in order to achieve these goals. For each promise, we have identified key deliverables and indicators to monitor our progress. These promises are:

- Promise 1:** Build on and secure funding for more affordable homes in the area and investment in estates through estate improvement plans.
- Promise 2:** Ensure all PRS homes are secure, have predictable rents and are fit for human habitation
- Promise 3:** Improve the education, employment and training offer and help local people access good quality, local jobs and self-employment opportunities, with a focus on parents, carers people with disabilities and the long-term unemployed.
- Promise 4:** Improve the retail and leisure offer at The Blue by improving market facilities, promoting social enterprise and supporting more businesses to open.
- Promise 5:** Support those experiencing poverty to tackle issues including benefits problems, food insecurity, insecure housing and debt
- Promise 6:** Make healthy living easier by improving the green infrastructure, reducing air pollution and improving access to healthy food.
- Promise 7:** Improve access to and utilisation of healthcare services in the area
- Promise 8:** Improved leisure and culture offering, particularly for families and young people
- Promise 9:** Support community events and initiatives that bring existing and new communities and people from different backgrounds together
- Promise 10:** Improve the design and connection of public spaces to reduce crime and improve perception of safety

Resources

To develop this charter we have drawn on a number of different sources of evidence, data and sources of information for the area. The resources we have used have helped us develop an understanding of what the needs and issues are in the area to help develop the charter goals. They have also been used to obtain baseline information for tracking the impact of this charter. The resources include:

- Multi-Ward Profiles for the two wards included in the charter area. These can be found [here](#).
- The Southwark Conversation which can be found [here](#).
- The Social Life Bermondsey Neighbourhood Study Grosvenor's draft Local Legacy Strategy. The research involved speaking to over 400 residents and stakeholders in the area surrounding the former Biscuit Factory site in North Bermondsey. The research can be found [here](#) and the local legacy strategy [here](#).
- Research and consultations to inform the Good Growth Fund programme, including two community consultations done in 2017 and 2019. Details on this programme can be found [here](#)
- Footfall study of the Blue (Quod, 2017)
- A Bermondsey specific data report from CAB Southwark.
- Indices of Deprivation 2019. Southwark's JSNA. This can be found [here](#)

Tracking our progress

Monitoring and tracking change in the area is a key part of our approach to social regeneration. In order to ensure that the major changes planned and proposed in and around the Bermondsey area and working for everyone and that we improve the livelihood of existing and future generations, we will work differently and better with developers and local communities to ensure all activities are aligned to the ambitions and objectives of this charter and to achieve the shared outcomes.

We will measure our progress using standardised and agreed indicators, engaging local residents, communities and those across the borough to understand, measure and maximise the positive impact of regeneration and mitigate where there are challenges.

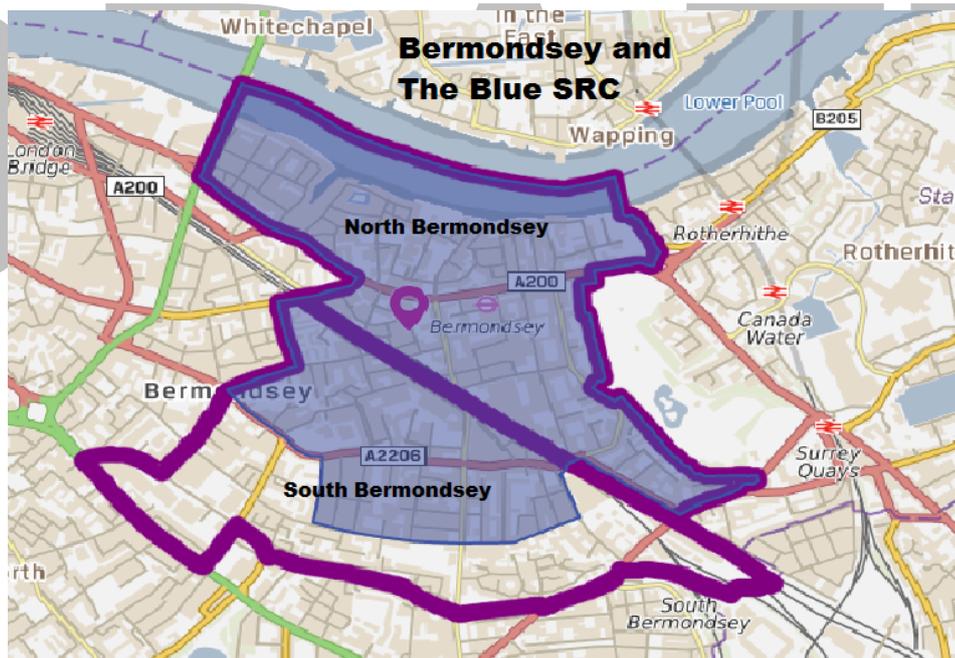
In this document we set out the key indicators we will measure for each social regeneration goal.

In order to deliver on the goals and promises sets out, a diverse range of projects and programmes will be delivered through the social regeneration charter. We will seek to record the impact of these activities through targeted monitoring and evaluation activities which will be additional to the overarching indicators set out in this document.

Alongside recording quantitative data through a survey and other monitoring activities, we will also be speaking to residents and local stakeholders to help build a more detailed picture of how people are faring and the impact of investments and development in the area.

We will also track the total investments into the local area, both directly from the new developments, as well as investments from Community Infrastructure Levy and Section 106. We set out how this money will be spent in Local Place Plans and Community Investment Plans.

Map of Bermondsey SRC Area



Map of Bermondsey SRC area

Our Promises

Goal 1. High-quality, affordable homes and estates that promote a sense of pride in their communities

Promise 1: Build on and secure funding for more affordable homes in the area and Investment in estates through estate improvement plans.

Promise 2: Ensure all PRS homes are secure, have predictable rents and are fit for human habitation

Potential projects

Work with TRAs and local residents to produce estate improvement plans for all estates In the area (through common place forum)

New council homes

Goal 2. Improving the facilities and retail offer at the Blue Market to strengthen the local economy & tackle the causes of poverty & support for people experiencing it

Promise 3: Improve the education, employment and training offer and help local people access good quality, local jobs and self-employment opportunities, with a focus on parents, carers people with disabilities and the long-term unemployed.

Promise 4. Improve the retail and leisure offer at The Blue by improving market facilities, promoting social enterprise and supporting more business to open.

Promise 5: Support those experiencing poverty to tackle issues including benefits problems, food insecurity, insecure housing and debt

Potential Projects

Implement the Good Growth Fund scheme to improve market facilities, increase traders, improve signage and attract more people to the area

Goal 3. Improve health & wellbeing by improving green infrastructure, making healthy choices easier and ensuring everyone has access to excellent health services

Promise 6. Make healthy living easier by improving the green infrastructure, reducing air pollution and improving access to healthy, affordable food.

Promise 7. Improve access to and utilisation of healthcare services in the area

Potential Projects

Good Food Retail Plan expansion into more shops in the Blue

Improve green infrastructure around riverside stretch in North Bermondsey to

Goal 4. Enhance community and leisure infrastructure and provide more opportunities for people to come together

Promise 8. Improve the leisure and culture offering, particularly for families and young people,

Promise 9. Community events and initiatives that bring existing and new communities and people from different backgrounds together

Promise 10. Improve the design and connection of public spaces to reduce crime and improve perception of safety

Potential projects

Build on and expand the events programme at the Blue

Invest in youth facilities and programme through Salmon Centre &

projects at Macks Rd, Alexis St, Linsey St, Tenda Rd, Galleywall Rd, Fort Rd, Alscot Rd, Southwark Park Rd, Fendall St, Maltby St, Cathay St, Slippers Place, Abbeyfield Rd and elsewhere.

Increase the number of community gardens on estates - work with the new community gardening coordinator

Invest Thames Tideway money into estate improvement in North Bermondsey

MORE IDEAS PLEASE

Open up the railway arches to improve access to the Blue.

Implement the Low Line Strategy in Bermondsey

Build on existing training and skills programme at Bermondsey Community Kitchen & The Blue

Become a London Living Wage neighbourhood

Build and increase resource of local organisations to enhance their support offer for the most disadvantaged

Improve childcare options for parents attending employability training.

Undertake a skills audit to work out the local skills offering vs the local employer needs & provide programme to match local people up with new jobs

Support mixed-use economy in area which provides jobs for people who live in area and goods and services that meet local resident needs

Deliver affordable shared spaces for business incubation, makers, social enterprise, charities, community

Build on and expand schools engagement

encourage walking along this route

Tree planting

Improving cycle lanes & bike hire provision

Implement more play streets and school streets in the area to improve air quality around schools

Work with CCG to address primary care issues in the area

Support access to healthy cooking training at Bermondsey Community Kitchen

Strengthen the connection between Spa Terminus and the town centre to improve access to fresh food production in the Larder of London

Use TFL healthy street indicators to review and improve the environment for health and wellbeing

MORE IDEAS PLEASE

Bede House, and developing the programme for the new youth club at the Blue.

Increase youth provision opportunities throughout Southwark park.

Supporting more local people/ groups to bid for funding and run community initiatives e.g. mixer events for community groups with ideas & organisations with experience of running community projects

Explore options for a community-led social support project for parents

Build on the community development programmes, events and investment associated with the Thames Tideway project

Invest in a community youth hub at 223 Southwark Park Road which will bring community groups together & increase footfall to the area

Review, improve and maintain street lighting in the area

Address crime and anti-social behaviour issues in Shad Thames and surrounding areas



programme by
Community
Opportunity/
Grosvenor

Increase local
attendance by local
people at youth
construction centre

MORE IDEAS
PLEASE



MORE IDEAS
PLEASE

DRAFT

Bermondsey & The Blue

Social Regeneration Charter | Indicators

DRAFT

Goal 1: High-quality, affordable homes and estates that promote a sense of pride in their communities

Key evidence & intelligence

- CAB data shows that housing is the 2nd most common issue that people seek help with in these wards. This included issues for people that were homeless, people that were in Council homes and people in private rented homes.
- In the Bermondsey Neighbourhood Study, more affordable housing came up as something that local people want to see more of in the area. Housing was highlighted as significant concern for residents, particularly among long-term residents who have experience the displacement of families due to lack of social housing.
- Stakeholders noted issues on some estates in the borough and the need to improve facilities there.
- VCS stakeholders told us that housing conditions and issues such as overcrowding, especially in the private rental sector, are a major issue for many of the residents they work with.

Indicators

Area	Detail	Where are we now?	Where do we want to be?	Frequency & method of monitoring
Promise 1: Build on and secure funding for more affordable homes in the area and Investment in estates through estate improvement plans				
Investment in council estates	£ invested through CIL, developer contributions, or other partners to upgrade and refurbish infrastructure and surroundings in local council estates <i>Local defined as in or adjacent to the focus area</i>	N/A	TBD	Annual <i>Council Tracking</i>
Satisfaction with condition of estates	% respondents who are satisfied with condition of their estate	No baseline data	TBD	Every 3 - 5 years <i>Local estates residents survey</i>
Number of new affordable and social rent homes built in the area	Number of new homes built in the charter area that are: 1) Affordable 2) Social	TBD	TBD	Annually <i>Council Tracking</i>
Promise 2. Ensure all PRS homes are secure, have predictable rents and are fit for human habitation				
Rogue Landlords	Number of rogue landlords reported and listed on the GLA rogue landlord & agent checker	TBD	0	Annually <i>Council Tracking</i>
Housing notices	Number of licenses & housing act notices complied with	TBD	100% complied with	Annually <i>Council Tracking</i>
PRS housing conditions	Information from PRS housing conditions	TBD	100% decent homes	Annually <i>Council Tracking</i>

Goal 2: Improve the facilities and retail offer at the Blue Market to strengthen the local economy & tackle the causes of poverty & support for people experiencing it

Key evidence & intelligence

- Quod study showed that the Blue is under performing significantly and high levels of locally generated expenditure is currently being directed to centres and facilities elsewhere. Study showed that the Blue is one of the most vulnerable centres in the borough to retail improvements coming forward across the borough, so its retail market share is due to decline even further despite a growing population and expenditure in the area.
- Bermondsey neighbourhood study showed that only 18% of people agreed that there are good employment opportunities in Bermondsey.
- Many Stakeholders noted the inadequate retail offer at the Blue as an issue.
- Child poverty is significantly above Southwark and London average in North Bermondsey and South Bermondsey
- IMD shows high levels of deprivation in this area, with parts in the 10% most deprived nationally
- CAB data shows that benefits issues are the most common reason that people come to them for advice.
- The Bermondsey Neighbourhood study noted a reported increase in the use of the local foodbank.
- VCS stakeholders noted the number of people that suffer from issues related to poverty including benefits issues, food insecurity, debt, housing issues.

Indicators

Area	Measure/Indicator	Where are we now?	Where do we want to be?	Frequency and method of monitoring
Promise 3. Improve the education, employment and training offer and help local people access good quality, local jobs and self-employment opportunities, with a focus on parents, carers people with disabilities and the long-term unemployed.				
School performance	Primary school Ofsted rating for local schools. <i>Local defined as in or adjacent to the focus area</i>	All primary schools in the focus area are good or outstanding	Maintain	Every 3 - 5 years <i>Official data monitoring</i>
Apprenticeships	Number of apprenticeships created through development in the area and taken up by local young people <i>Local defined as Southwark residents.</i>	N/A		Every 3- 5 years <i>Council and partner monitoring</i>
Parent friendly employment initiatives	Number of parents taking part in employment initiatives run by local groups in the area	TBD	Increase	TBD

Employer standards	Number of local businesses signed up to the Mayor's Good Work Standard / LLW employers <i>Local defined as in or adjacent to the focus area</i>	TBD	Increase	Every 3 - 5 years <i>Council monitoring</i>
Job satisfaction	% of in-work respondents who feel secure in employment	81%	Increase	Every 3- 5 years <i>Partner monitoring</i>
Satisfaction with local job opportunities	% of residents who agree that there are good employment opportunities in Bermondsey	18%	Increase	Every 3- 5 years <i>Partner monitoring</i>
Training opportunities	% of residents who agree there are opportunities to develop skills in Bermondsey	29%	Increase	Every 3- 5 years <i>Partner monitoring</i>
Promise 4. Improve the retail and leisure offer at The Blue by improving market facilities, promoting social enterprise and supporting more business to open				
Business start-ups	Number of supported business start-ups	9 ('19-'20)	Increase	Annual <i>GGF monitoring</i>
Footfall	% increase in footfall to the Blue	TBD	Increase	Annual <i>GGF monitoring</i>
Vacant units	Number of vacant units in the area	TBD	Increase	Annual <i>Council Tracking</i>
Promise 5. Support those experiencing poverty to tackle issues including benefits problems, food insecurity, insecure housing and debt.				
Investment into poverty support	Amount of investment into orgs/ programme providing advice and support for local residents	TBD	TBD	Annual <i>TBD</i>
Employment support	<i>% of not in work residents who agree there is support to find work from agencies or other organisations</i>	34%	Increase	3 – 5 years <i>Partner Tracking</i>
Child poverty	<i>% of children living in households claiming out of work benefits</i>	SB: 24.2% NB:22.4%	decrease	Annual <i>Council Tracking</i>

Goal 3: Improve health & wellbeing by improving green infrastructure, making healthy choices easier and ensuring everyone has access to excellent health services

Key evidence & intelligence

- Levels of childhood obesity higher than the London average in both wards
- Lower than SWK average life expectancy in South Bermondsey (SB has the lowest LE in the borough)
- Higher rates of A&E attendance for 0-4 year olds
- Stakeholders noted a lack of affordable, healthy food provision at the Blue
- Bermondsey neighbourhood study showed residents and stakeholders worried about long waiting times for GP appointments and a concern that health infrastructure is not keeping up with development. Local GPs report a lack of suitable sites available locally for explaining their services.

Area	Measure/Indicator	Where are we now?	Where do we want to be?	Frequency of monitoring
Promise 6. Make healthy living easier by improving the green infrastructure, reducing air pollution and improving access to healthy food				
Air quality	Air pollution levels in the local area. Atmospheric emissions of: • Nitrogen Dioxide (NO ₂) • Particulate Matter (PM ₁₀ & PM _{2.5}) <i>Local area defined as monitoring points in the area</i>	NO ₂ - CHECK µg.m ⁻³ PM ₁₀ - CHECK µgm ⁻³ PM _{2.5} – not currently measured but will be available in Spring 2020.	By 2030: NO ₂ reduced emissions by 50% PM _{2.5} emissions reduced by 20% PM ₁₀ emissions reduced by 5%	Every 3- 5 years <i>Council monitoring</i>
Tree planting	Number of new trees planted in the charter area	TBD	TBD	Every 3- 5 years <i>Council monitoring</i>
Physical inactivity	% residents who agree it's easy to be physically active in Bermondsey	85%	Increase	Every 3- 5 years <i>Partner monitoring</i>
Childhood excess weight	% children who have excess weight in Year 6 at local schools.	NB: 42.5% SB:43.6%	Decrease	Annual <i>Official data monitoring</i>
Satisfaction with parks and green spaces	% residents who feel good parks & outdoor spaces help them be physically active	42%	Increase	Every 3-5 years <i>Partner monitoring</i>
Health and Wellbeing	% of residents who described their health as very good or good	72%	Increase	3 -5 years <i>Partner monitoring</i>
Promise 7. Improve access to and utilisation of healthcare services in the area				
A&E attendance	Emergency department for 0-4 year olds attendance rates (per 1000 population)	SB: 887.5 NB: 775.5	Decrease to SWK levels	Every 3 -5 years <i>Council monitoring</i>
Primary care investment	Investment in healthcare facilities in the local area	N/A	Increase	TBD

Goal 4: Enhance community and leisure infrastructure and provide more opportunities for people to come together

Key evidence & Intelligence

- Bermondsey study found that relationships between people of different background and social trust was weaker with socio-economic and ethnic divisions reported to be key features of the area.
- ASB & crime was the most common mentioned response to the question of what is not so good about the area.
- Overall crime levels in South Bermondsey and North Bermondsey are lower than the Southwark average but perceptions in the area are that crime is a major issue.
- Stakeholders noted lack of activities for young people and community facilities as a major issue in the area.

Area	Measure/Indicator	Where are we now?	Where do we want to be?	Frequency and method of monitoring
Promise 8. Improved sports, leisure and culture offering, particularly for families and young people				
Investment in existing and new public spaces	£ invested in existing and new public spaces in the local area through CIL contributions, local developers or other partners <i>Local defined as in or adjacent to the focus area</i>	N/A		Every 3- 5 years <i>Partner and council monitoring</i>
Investment in sports facilities and activities	£ invested in sports facilities and activities in the local area through CIL contributions, local developers or other partners <i>Local defined as in or adjacent to the focus area</i>	N/A		Every 3 -5 years <i>Partner and council monitoring</i>
Promise 9. Community events and initiatives that bring existing and new communities and people from different backgrounds together				
Use of culture and leisure assets	Number of users of community, culture and leisure spaces	930	Increase	Annual GGF
Community Cohesion	% respondents who feel people from different backgrounds get on	67% (2019 baseline survey)	Increase	Every 3-5 years <i>Partner monitoring</i>
Trust	% of respondents who trust people in their neighbourhood	58%	Increase	3 -5 years <i>Partner monitoring</i>
Feeling of belonging	% of respondents who feel they belong	71%	Increase	3 – 5 years <i>Partner monitoring</i>
Promise 10. Improve the design and connection of public spaces to reduce crime and improve perception of safety				
Crime rates	Overall crime rate (per 10000 residents)	NB: 97.1 SB: 84.7	Decrease	3 – 5 years <i>Council Monitoring</i>
Perception of crime	% of residents who feel safe in the area	Day: 89% Night: 61%	Increase	3-5 years <i>Partner monitoring</i>

DRAFT

Item 32: Draft Social Regeneration Charter for Bermondsey and The Blue

Cabinet Report Update, 7 April 2020

Updated recommendations

1. That cabinet agrees the geographies of the social regeneration charters as set out in the map attached as amended Appendix 1 to the addendum report.
2. That cabinet agrees to commence formal consultation on the Bermondsey & The Blue Social Regeneration Charter attached as amended Appendix 2 to the addendum report.

Update to the geography of the Draft Bermondsey & The Blue SRC charter

3. Following discussions with the ward councillors for London Bridge and West Bermondsey, the geography for the draft Bermondsey and The Blue SRC has changed. The draft Bermondsey and the Blue SRC no longer includes part of London Bridge & West Bermondsey and instead the Draft St Thomas Street SRC geography will be extended to include that part of the London Bridge and West Bermondsey Ward.
4. Please see attached the updated Appendix 1 – SRC map and Appendix 2 – Draft Bermondsey and The Blue SRC which have been amended to reflect these changes.

Update on consultation period

5. Due to the current COVID-19 situation, the consultation period will not run from March – May 2020 (see para 25-26 of the report). Instead, the consultation will open online only following approval by Cabinet and will remain open until we are able to engage in person with residents and communities and hold consultation events and workshops.

Item No. 40.	Classification: Open	Date: 24 March 2020	Meeting Name: Cabinet
Report title:		Borough and Bankside Social Regeneration Charter	
Ward(s) or groups affected:		Borough and Bankside	
Cabinet Member:		Councillor Leo Pollak, Social Regeneration, Great Estates and New Council Homes	

FOREWORD - COUNCILLOR LEO POLLAK, LEAD MEMBER FOR SOCIAL REGENERATION, GREAT ESTATES AND NEW COUNCIL HOMES

This report presents the consultation draft of the Borough and Bankside social regeneration charter, the fourth such charter following the recently adopted charters for Canada Water, the draft Old Kent Road and St Thomas Street charters. The purpose of the ‘social regeneration’ approach is to not only ensure that regeneration in our borough is properly working for all, reducing health housing and economic inequalities in our borough, and ensuring that the top-down strategies and plans of the council, CCG, developers and other large institutions are properly aligned with the bottom-up needs and initiatives of the community, captured in one common vision.

Borough and Bankside is a famously historic part of Southwark and London, which has an incredible array of community organisations which date back to 1106, and the founding of Southwark Cathedral (1106), along with United St Saviours (1541), and Southwark Charities (1603). To capture existing research held by this rich tapestry of organisations, a road show of stakeholder meetings was organised with local ward councillors, which has developed a library of research and distilled a number of key themes. Borough and Bankside continues to evolve organically to this day, with a number of development projects coming forward such as Bankside Yards, Borough Yards, 18 Blackfriars and 25 Lavington Street. Social regeneration charters are all about action and making positive differences to the life chances of our residents, and this charter captures a number of themes and projects which can be developed to continue to preserve and enhance this special place.

This charter proposes eight draft promises which include the coordination of a richly integrated social capital programme, and a commitment to build and secure sums for more council homes and invest in estate improvement plans. Heritage is a key theme, and this charter commits to invest in heritage projects and programmes that reflect local pride in the history of the area, together with projects and programmes which enhance visitor management. With the recent declaration of a climate emergency, this charter will invest in greening of streets, estates, parks and public buildings, together with projects which improve the environment and air quality across the area. Finally investment will be made in projects and programmes which promote well being including sports development, food growing, and sustainable transport initiatives to encourage active lifestyles.

Recommendation for the Cabinet:

1. That Cabinet agrees to commence formal consultation on the Borough and

Bankside Social Regeneration Charter attached as Appendix 1 to this report.

BACKGROUND INFORMATION

2. The council's ambition, as expressed through the Council Plan, is of "a fairer future for all" where everyone can achieve their potential, and be more than the sum of our parts in a borough that they are proud of. This ambition provides the basis for *The Regeneration That Works For All* Framework which outlines our vision that "the places where people live, now and in the future, create new life opportunities, promote wellbeing and reduce inequalities so that people have better lives in stronger communities." The framework is shaping the development of social regeneration charters to embed our regeneration for all principles throughout the council and facilitate implementation of the framework's commitments at a local level.
3. The New Southwark Plan Proposed Submission Version has recently concluded a final round of consultation on amended policies in May 2019. The New Southwark Plan sets out a strategic policy SP2 on Social Regeneration and a vision, policies and site allocations for Bankside and The Borough.
4. Borough and Bankside has experienced waves of redevelopment over the last two decades which have included the opening of the Globe Theatre (1997), arrival of the Jubilee Line extension (1999), the creation of the Millennium Bridge and the opening of Tate Modern (2000), and the completion of Thameslink works to Blackfriars station and Borough Market (2012). A further wave of development is now anticipated with the planned construction of Borough Yards, Bankside Yards, 18 Blackfriars, Southwark tube over station development, Landmark Court, 1-5 Paris Gardens, 25 Lavington Street, Blackfriars Crown Court, 133 Park Street, and 185 Park Street. The New Southwark Plan vision for Bankside and The Borough is to further conciliate the area as a thriving and mixed use part of central London; an international destination for business headquarters, local enterprise, tourism and transportation that is entwined with historic communities with local services, interesting open spaces and excellent public realm that enthruses people to use the entire area
5. In 2017 the council undertook the biggest community engagement exercise of recent times, the Southwark Conversation, the outcomes of which are shaping plans for place-making and improving overall well-being. This has been followed by the *Southwark Approach to Community Engagement* which set out the council's vision and principles for engagement and was adopted by Cabinet in April 2019, with further developments to be made over the summer. As the borough grows and changes, the council's aim is to make sure that our communities have the opportunity to take part in the decisions which affect their lives and communities.
6. The Development Consultation Charter was developed and approved by Cabinet in April 2019. It is currently in the process of being implemented on all new planning applications submitted within the London Bridge and Bankside Opportunity Area. This Charter forms part of the Statement of Community Involvement which sets out how we consult on planning and is an agreed way of working with developers and the community. The Charter requires the submission of an Engagement Plan, describing what the developer will do to involve those affected by their proposals as part of the validation stage of

submitting their planning application at pre-application stage. The summary of the activity and the outcomes of local engagement will be a validation requirement for any planning application, and is expected to set out how the community has shaped the proposed development and where it was not possible to provide evidence, a justification for this reasoning.

7. A report was taken to Cabinet on June 18th 2019 that followed the December 11th 2018 Cabinet report titled “Allocation of Local Community Infrastructure Levy funding” on how we could improve the allocation of local Community Infrastructure Levy. Cabinet approved the introduction of Community Investment Plans (CIPs), which create a programme for how local CIL is spent. CIPs will be strategically developed to ensure local CIL supports growth and tackles inequalities. CIPs will contain four strategic priorities, three of these will come from the social regeneration charters and each ward area will develop an additional theme to guide key areas of need within the ward(s) The plan would be refreshed every three years and applications will be submitted and matched against the following suggested criteria;
- Meets one of the proposed themes of the community investment plan
 - Is a one-off scheme that does not require additional revenue funding from the council in its delivery or subsequent operation.
 - Relates to a council plan commitment
 - Identifies how any revenue funding will be generated– offering value for money
 - They should address the impact of new development
 - Should explain who will benefit the local community and how it tackles inequalities.

DEVELOPING THE CHARTER

8. This area has a wealth of stakeholder organisations whose history dates back to 1106, and includes in age order Southwark Cathedral (1106), United St Saviours (1541), Southwark Charities (1603), Blackfriars Settlement (1887), Coin Street Community Builders (1984), Living Bankside (1997), Bankside Open Spaces Trust (2000), and Better Bankside (2005). The development of these community, business and amenity organisations organically over time has created a rich seam of knowledge and research about the physical, social and economic make up of the area.
9. A first step in the process to create a charter has been to organise a “road show” with ward councilors to meet each of the partners, in order develop a library of research documents for the area and to discuss four themes where partnership working and expenditure of Community Infrastructure Levy (CIL) could unlock further improvements to the well being and life chances of residents.

KEY ISSUES FOR CONSIDERATION

10. A Social Regeneration Charter (SRC) is a high-level, area-specific document informed by the Southwark Regeneration Framework. The intention is that there will be an SRC for every area in Southwark developed with a methodology that is contextually appropriate. The Borough and Bankside Social Regeneration Charter attached as Appendix 1 to this report sets out:
- A summary of the values, vision, priorities and goals of the area

- Methodology for tracking our progress
 - Map of the area
 - Four strategic goals and their eight underlying promises
 - Indicators to implement and monitor each of these ten promises
11. The summary sets out
- LB Southwark's Values;
 - The vision statement which builds on the Borough and Bankside New Southwark Plan vision for a place which has *Regeneration that works For All*;
 - Priorities developed from the "road show" and;
 - The emergent goals for the charter.
12. The key research findings and the linked goal and priorities for each of the themes. The four Strategic Goals and their underlying Ten Priorities are based on the *Fairer Future Promises* and *Regeneration that Works for All* commitments. They work together to ensure that the regeneration will invest in communities, reduce inequalities and improve life opportunities, good health and wellbeing for all and pride of place.
The Four Strategic Goals are:
- Maximise our **social capital** by harnessing community energy to integrate people and organisations through shared amenities and affordable housing
 - Celebrate our unique **heritage** and culture with careful visitor management
 - Build resilience by improving **greening**, and air quality
 - Focus on **well being** through healthier lifestyles and active travel
13. The eight achievable and actionable underlying promises that fall under the four goals include:
- **Promise 1.** Coordinate facilities and organisations to create a richly integrated social capital programme
 - **Promise 2.** Build and secure sums for more council homes and invest in estate improvement plans
 - **Promise 3.** Invest in heritage projects and programmes that reflect local pride in the history of the area
 - **Promise 4.** Invest in projects and programmes which enhance visitor management.
 - **Promise 5.** Invest in greening of streets, estates, parks and public buildings
 - **Promise 6.** Improve the environment and air quality across the area
 - **Promise 7.** Invest in projects and programmes which promote well being including sports development, and food growing.
 - **Promise 8.** Invest in sustainable transport initiatives to encourage active lifestyles
14. Each promise has indicators which will help measure how successfully we are implementing the ambitions of the charter. These will be tracked at different intervals and published on our website.

Social Capital

15. Perhaps the most salient theme which emerged from “road show” conversations with partners, and the ward panel meeting on 23rd January 2020 relates to the potential for a better integration between the rich concentration of partner organisations which has the potential to enhance social capital for the whole area. Social capital can be defined as “the networks of relationships among people who live and work in a particular society, enabling that society to function effectively.” In Bankside and The Borough there is a real opportunity for the vast array of businesses to form a deeper and stronger connection with local residents. At the same time new residents to the area are keen to form stronger bonds with older residents who have a longer history with the area.
16. Promise 1 has been developed to recognise the existing rich endowment of community partners and community buildings in the area, and seeks to develop closer integration between the partners and buildings. This could result in an audit / database / guide / website / sustainable programme of activities and opportunities which bring people closer together. Promise 2 seeks to build more council homes and invest in estate improvement plans. Whilst there is a strong concentration of existing social housing in the area, demand for additional affordable homes remains very high, and sites have been identified for new homes at Styles House and the Blackfriars Medical Centre. Where new development takes place next to existing housing estates, there is a real opportunity to invest in estate improvement plans, such as the recent Lancaster Estate Environs project adjacent to Blackfriars Circus in partnership with Barratt London and Bankside Open Spaces Trust.

Heritage

17. Stakeholders are proud of living and working in one of the most historic parts of the UK with such a plethora of historic charities, buildings, and cultural amenities. The key challenge for this theme is to facilitate heritage projects and programmes led by local residents and organisations to promote the sense of pride and identity, whilst managing the success of such history by ensuring that the impact of visitors is managed so that local people have “space to breathe.”
18. Promise 3 and 4 seek to increase investment in heritage and visitor management projects which are conceived and led by local people and organisations. An example of a recent successful project could be the Winchester Palace Gardens project, where the open remains of the Great Hall of the Scheduled Ancient Monument became a rubbish trap. A local resident created an idea for a garden in the remains which would be designed with ancient plants, with a green space that could be enjoyed by residents and visitors alike. The garden has now been installed and is well managed by a team of volunteers including both residents and office workers coordinated by Bankside Open Spaces Trust. A number of other similar projects are being developed, such as Crossbones Graveyard, and the Inns and Yards of Borough High Street.

Greening

19. Stakeholders are unanimous in their desire to further green the district to increase resilience. Resilience is both environmental by reducing the risk of flooding and the impact of the urban heat island effect, and is also social by enhancing well being. Better Bankside completed a very detailed green

infrastructure audit in 2012 down to every tree and planter on the street which gives us a solid baseline to monitor progress over time.

20. Promise 5 seeks to invest in any form of greening whether it be on a street, council estate, park, or the roof of a building. Promise 6 seeks to improve the environment and air quality across this busy central London area with potential projects to reduce traffic. Partnership working has delivered a series of greening and air quality project over the last decade such as the closure of Sumner Street, Prices Street, Gambia Street, the creation of Flat Iron Square, Crossbones Garden, The Marlborough Sports Garden, and new planters and trees on streets such as Keppel Row, Wardens Grove, Ewer Street and Great Suffolk Street. Layers of additional greening can be added to these community-led projects, and a new wave of road closures or calming and greening projects could be developed in collaboration.

Well being

21. The health of residents and workers in the area is a real cross cutting theme, and stakeholders are keen to work together to develop new primary care facilities, and to create projects which weave health benefits into our lifestyles, such as active travel, sports and recreation, food growing, and healthy cooking.
22. To help residents access opportunities for exercise and wellbeing, promise 7 looks to invest more funding in existing and new sports development projects, and food growing opportunities. Promise 8 seeks to invest funding into projects and programmes that promote sustainable transport, such as new walking and cycling facilities and initiatives including the Low Line walking route.

NEXT STEPS

23. A formal consultation event programme is planned for Spring 2020, with theme specific workshops and walking tours for each part of the charter. For social capital, a workshop to discuss the opportunities for integration is suggested in one of the new community spaces in the area. For heritage, a walking tour is proposed to highlight opportunities along the Inns and Yards of Borough High Street, and other historic sites. For greening a tour of the area with Better Bankside and Bankside Open Spaces Trust will tell the story of how we have greened the area so far, and where the next generation of greening opportunities might lie. Finally a well being workshop will be arranged with Blackfriars Settlement who deliver so many cutting edge services.

Community impact statement/Equalities considerations

24. The Equality Act 2010 imposes a general equality duty on public authorities (the Public Sector Equality Duty – PSED) in the exercise of their functions, to have due regard to the need to :
- Eliminate discrimination, harassment and victimisation and any other conduct that is prohibited by or under the Act;
 - Advance equality of opportunity between people who share a relevant protected characteristic and people who do not share it;
 - Foster good relations between people who share a relevant protected characteristic and people who do not share it.

25. For the purposes of the PSED the following are “protected characteristic” considerations:
- Age
 - Marriage and civil partnership
 - Disability
 - Gender reassignment
 - Pregnancy and maternity
 - Race
 - Religion or belief
 - Sex
 - Sexual orientation
26. The purpose of charter is to set out how the communities in the Borough and Bankside area will be able to have positive experiences of living through the regeneration and the benefits that they will receive due to the developments that are going to take place. An Equalities Assessment is attached at Appendix Three. The charter will be an evolving document. The PSED duty and implications for groups with protected characteristics will be considered further as the emerging priorities are developed in more detail as the regeneration progresses and at review points.

Resource implications

27. There are none specifically arising from this report. Any new projects/initiatives that arise through the charter which require additional or reallocation of council funding would need to be considered through the normal budget, monitoring and governance processes.

SUPPLEMENTARY ADVICE FROM OTHER OFFICERS

Director of Law and Democracy

28. This report seeks authority to commence formal consultation in relation to the proposed Social Regeneration Charter for the Borough and Bankside area. Paragraph 4 refers to some of the major projects which have taken place in the area in past years and also mentions some of the major developments which are currently in the pipeline for redevelopment. Paragraph 8 lists some of the long standing stakeholder organisations present within Borough and Bankside. The Charter provides a closer focus and develops on the principles contained within the Development Consultation Charter which was approved by Cabinet in April 2019.
29. Paragraph 20 comments on a number of successful greening projects in the area and this is likely to be a theme which is emphasised when the consultation takes place. This is planned for spring 2020.
30. An Equalities Impact Assessment is attached as Appendix 3 and the report acknowledges that the Public Sector Equality Duty is a continuing obligation for the Council and, as a result, the Duty will be considered further. The aim of the Charter is for residents to have positive experiences during the period of regeneration within the area and this should result in any harmful impact on

those with protected characteristics being minimized

31. The Cabinet is authorised under Part 3B of the Council's Constitution under paragraph 6 to approve this Charter once the process of preparation has been completed and the preliminary decision to agree to a formal consultation is therefore clearly within its powers

Strategic Director of Finance and Governance (FC19/032)

32. This report is requesting cabinet approval to commence the formal Borough and Bankside Social Regeneration Charter attached as Appendix 1 to this report.
33. The strategic director of finance and governance notes that there are no financial implications arising from this report. Staffing and any other costs connected with this report to be contained within existing departmental revenue budgets.

BACKGROUND DOCUMENTS

Background Papers	Held At	Contact
None		

APPENDICES

No.	Title
Appendix One	Social Regeneration Charter
Appendix Two	Consultation Plan
Appendix Three	Equalities Impact Assessment

AUDIT TRAIL

Cabinet Member	Councillor Leo Pollak	
Lead Officer	Kevin Fenton	
Report Author	Dan Taylor	
Version	For internal review only	
Dated	11 March 2020	
Key Decision?	No	
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER		
Officer Title	Comments Sought	Comments Included
Director of Law and Democracy	Yes	Yes
Strategic Director of Finance and Governance	Yes	Yes
Cabinet Member	Yes	Yes
Date final report sent to Constitutional Team		11 March 2020

Borough and Bankside Social Regeneration Charter

APPENDIX 1

Summary and Illustrative Indicators

Southwark Council

March 2020



Borough and Bankside

Social Regeneration Charter | Summary

A summary of our vision, goals, objectives and deliverables for the London Bridge Regeneration area and how we will work together to make them a reality.

Our Values We want Southwark to be a healthy, clean, green and safe borough, where everyone has a great place to live, with excellent schools, parks and community facilities; where everyone has the opportunity to play a full part in the economy, to thrive and meet their potential; and where a person's background does not determine their life chances.

New Southwark Plan Vision Charter Vision

We want to continue to consolidate Borough and Bankside as a thriving and mixed use part of central London; an international destination for business headquarters, local enterprise, tourism and transportation that is entwined with historic communities with local services, interesting open spaces and excellent public realm that enthuses people to use the entire area

To protect and enhance the unique and special identity of Borough and Bankside with a focus on developing the rich heritage and culture of the area, whilst continuing to build the social capital of a diverse and resilient community with projects which develop greening and wellbeing.

Our Goals and Priorities

Bankside and The Borough has experienced waves of redevelopment over the last two decades which have included the opening of the Globe Theatre (1997), arrival of the Jubilee Line extension (1999), the creation of the Millennium Bridge and the opening of Tate Modern (2000), and the completion of Thameslink works to Blackfriars station and Borough Market (2012). A further wave of development is now anticipated with the planned construction of Borough Yards, Bankside Yards, 18 Blackfriars, Southwark tube over station development, Landmark Court, 1-5 Paris Gardens, 25 Lavington Street, Blackfriars Crown Court, 133 Park Street, and 185 Park Street.

This area has a wealth of stakeholder organisations whose history dates back to 1106, and includes in age order Southwark Cathedral (1106), United St Saviours (1541), Southwark Charities (1603), Blackfriars Settlement (1887), Coin Street Community Builders (1984), Living Bankside (1997), Bankside Open Spaces Trust (2000), and Better Bankside (2005). The development of these community, business and amenity organisations organically over time has created a rich seam of knowledge and research about the physical, social and economic make up of the area. A first step in the process to create a charter has been to organise a "road show" with ward councillors to meet each of the partners, in order develop a library of research

documents for the area and to discuss four themes where partnership working and expenditure of Community Infrastructure Levy (CIL) could unlock further improvements to the well being and life chances of residents:

1. Maximise our social capital by harnessing community energy to integrate people and organisations through shared amenities and affordable housing
2. Celebrate our unique heritage and culture with careful visitor management
3. Build resilience by improving greening, and air quality
4. Focus on well being through healthier lifestyles and active travel

Our Promises

In line with our ambition to ensure regeneration works for all in order to reduce health, housing, social and economic inequalities, we have identified 8 promises to the local community in order to achieve these goals. For each promise, we have identified key deliverables and indicators to monitor our progress.

Promise 1. Coordinate facilities and organisations to create a richly integrated social capital programme

Promise 2. Build and secure sums for more council homes and invest in estate improvement plans

Promise 3. Invest in heritage projects and programmes that reflect local pride in the history of the area

Promise 4. Invest in projects and programmes which enhance visitor management.

Promise 5. Invest in greening of streets, estates, parks and public buildings

Promise 6. Improve the environment and air quality across the area

Promise 7. Invest in projects and programmes which promote well being including sports development, and food growing.

Promise 8. Invest in sustainable transport initiatives to encourage active lifestyles

Our Library

Over the past few decades significant changes have taken place in the Borough and Bankside area and a significant body of research has been developed by the council and partner organisations which has been deposited in a virtual library which can be used to create a baseline.

Tracking our progress

We will measure our progress using standardised and agreed indicators, engaging local residents, communities and those across the borough to understand, measure and maximise the positive impact of regeneration and mitigate where there are challenges.

In order to deliver on the goals and promises sets out, a diverse range of projects and programmes will be delivered through the social regeneration charter. We will seek to record the impact of these activities through targeted monitoring and evaluation activities which will be additional to the overarching indicators set out in this document.

Alongside recording quantitative data, we will also be speaking to residents and local stakeholders to help build a more detailed picture of how people are faring and the impact of investments and development in the area.

We will also track the total investments into the local area, both directly from the new developments, as well as investments from Community Infrastructure Levy and Section 106. We set out how this money will be spent in Local Place Plans and Community Investment Plans.

Map of Borough and Bankside



Map of Borough and Bankside Ward

Our Promises

Goal 1.

Maximise our social capital by harnessing community energy to integrate people and organisations through shared amenities and affordable housing

Promise 1. Coordinate facilities and organisations to create a richly integrated social capital programme

Promise 2. Build and secure sums for more council homes and invest in estate improvement plans

Potential projects

Build and integrate the capacity of community organisations across the area to create a joined up programme of events, enrichment activities, training, and employment opportunities.

Cultural engagement and programming to develop pride of place, and celebrate history such as The Great Get Together, Living Bankside events Blackfriars Stories.

Create charity hub for key Southwark charities on Blackfriars Road as part of new almshouse development

Commission an audit, database and potential coordinator for community spaces

Goal 2.

Celebrate our unique heritage and culture with careful visitor management

Promise 3. Invest in heritage projects and programmes that reflect local pride in the history of the area

Promise 4. Invest in projects and programmes which enhance visitor management.

Potential projects

Interpretation projects and programmes which foster community pride and improve the visitor experience, such as the recently completed Winchester Palace Gardens or the Inns and Yards of Borough High Street.

Use affordable retail and workspace policy to secure new shops and workspaces which are saved for local independent operators with a rent discounted below market rates by 40% over 5 years.

Replicate best practice developed by the Borough Market Environs group where a charter has been developed to protect independent retail.

Goal 3.

Build resilience by improving greening and air quality

Promise 5. Invest in greening of streets, estates, parks and public buildings

Promise 6. Improve the environment and air quality across the area

Potential projects

Create a shared consolidation centre for the area with use of cargo bikes for last mile deliveries

Create greening and traffic calming in our streets building on the work of the Bankside Urban Forest, Low Line and a number of urban design studies.

Southwark bridge unloved and not very exciting. 2021 is centenary. Could do a project to enhance/celebrate Southwark Bridge.

Blackfriars Bridge Gardens, a new garden on the existing bridge whilst maintaining the existing road capacity.

Goal 4.

Focus on well being through healthier lifestyles and active travel

Promise 7. Invest in projects and programmes which promote well being including sports development, and food growing.

Promise 8. Invest in sustainable transport initiatives to encourage active lifestyles

Potential projects

Complete the Marlborough Sports Garden with front steps and pavilion

New health centre at Blackfriars Medical Centre

Build on existing greening and food growing projects such as the Edible estates project

Pro-active measures to create wider accessibility to cycling

Develop well being programmes offered by Blackfriars Settlement, Bankside Open Spaces Trust and Coin Street.

Potential to create low traffic neighbourhood with

which include Mint Street Park building, 56 Southwark Bridge Road, Blackfriars Settlement, Bankside Community Space, One Blackfriars, Haberdashers school sports facilities. Better Bankside has Bankside Venues, possibility of creating similar sort of database which is accessible to community.

Develop projects like the ORB space which provides a range of interesting touch points for people from all walks of life to mix

Develop projects like the Faces of Bankside and beyond project which is recording and displaying 1000 faces.

Build new council homes and invest in estate improvement projects

Expand and build existing local corporate social responsibility and volunteering initiatives to encourage new business occupiers to contribute to the local community, for example the Building Bridges programme, Putting Down Roots and Bankside Open Spaces Trust

MORE IDEAS PLEASE

Invest in streetscape and heritage of Borough High Street

Potential tourist info kiosk with café at which generates local fund for wardens

Improvements to the disabled accessibility of streets and amenities

MORE IDEAS PLEASE

Stronger goals around air quality and carbon positive developments, servicing/transport requirements

Green hoarding (min 50% of the construction hoarding to be covered in ivy or something else that's suitable), for example Tideway's hoarding in Shad Thames

Involve local groups in the design of new public spaces to ensure they are inclusive for all micro-communities

MORE IDEAS PLEASE

measures similar to the Tranquil Triangle by using modal filters to reduce rat running.

Potential for Play Streets concept although noted not so many children in this area.

MORE IDEAS PLEASE

Borough and Bankside

Social Regeneration Charter | Indicators

DRAFT

Indicators

Indicator	Detail	Where are we now?	Where do we want to be?	Frequency & method of monitoring
Performance indicators				
Promise 1. Coordinate facilities and organisations to create a richly integrated social capital programme				
Investment in community spaces	£ invested in existing and new community spaces in the local area through CIL contributions, local developers or other partners	N/A		Every 5 years Partner and council monitoring
Investment in social capital programmes	£ invested in existing and new social capital programmes by council, businesses and partners	N/A		Every 5 years Partner and council monitoring
Promise 2. Build and secure sums for more council homes and invest in estate improvement plans				
Delivery of new homes	Total number of new social rent homes built in the local area	1060 existing council homes of which 703 are rented and 357 are leasehold.	Increase	Annual
Sums secured for new council homes	Total amount of section 106 funding secured to construct new council homes	N/A		Annual
Investment in council estate improvement projects	£ invested through CIL, developer contributions, or other partners to upgrade and refurbish infrastructure and surroundings in local council estates	N/A		Annual
Satisfaction with condition of estates	% respondents who are satisfied with condition of their estate	No baseline data		Every 5 years Local estates residents survey
Promise 3. Invest in heritage projects and programmes that reflect local pride in the history of the area				
Investment in heritage projects	£ invested in existing and new heritage projects in the local area through CIL contributions, local developers or other partners	N/A		Every 5 years Partner and council monitoring
Promise 4. Invest in projects and programmes which enhance visitor management.				

Indicator	Detail	Where are we now?	Where do we want to be?	Frequency & method of monitoring
Investment in visitor management projects	£ invested in existing and new heritage projects in the local area through CIL contributions, local developers or other partners	N/A		Every 5 years Partner and council monitoring
Promise 5. Invest in greening of streets, estates, parks and public buildings				
Investment in existing and greening	£ invested in existing and greening in the local area through CIL contributions, local developers or other partners	Green infrastructure audit, commissioned in 2012	Additional 5% of green infrastructure across the area by 2030	Every 5 years Partner and council monitoring
Promise 6. Improve the environment and air quality across the area				
Air quality	Air pollution levels in the local area. Atmospheric emissions of: • Nitrogen Dioxide (NO2) • Particulate Matter (PM10 & PM2.5)	Assessment ongoing	By 2030: NO2 reduced emissions by 50% PM2.5 emissions reduced by 20% PM10 emissions reduced by 5%	Every 5 years Council monitoring
Tree planting	Number of new trees planted in the local area	N/A		Every 5 years Council and partner monitoring
Promise 7. Invest in projects and programmes which promote well being including sports development, and food growing.				
Investment in sports facilities and activities	£ invested in sports facilities and activities in the local area through CIL contributions, local developers or other partners	N/A		Every 5 years Partner and council monitoring
Childhood obesity	Levels of childhood obesity in ward	Excess weight in reception classes 2015-16 to 2017-18 = 23.4% (Southwark average 25.7%) Excess weight in year 6 2015-16 to 2017-18 = 37.7% (Southwark average 41.6%)	Reduce	Every 5 years Southwark Public Health Division

Indicator	Detail	Where are we now?	Where do we want to be?	Frequency & method of monitoring
		Obesity in reception 2015-16 to 2017-18 = 11.4% (Southwark average 12.3%) Obesity in year 6 2015-16 to 2017-18 = 25.4% (Southwark average 26.1%)		
Promise 8. Invest in sustainable transport initiatives to encourage active lifestyles				
Investment in sports facilities and activities	£ invested in sustainable transport projects and activities in the local area through CIL contributions, local developers or other partners	N/A		Every 5 years Partner and council monitoring

DRAFT

CONSULTATION PLAN

BOROUGH AND BANKSIDE

SOCIAL REGENERATION CHARTER

February 2020

We want your ideas to make a difference

Over the last two decades, Southwark has seen a variety of regeneration programmes delivered which has enabled us to rise from the 12th most deprived Borough in the UK (out of 326) to the 41st. We want to continue this improvement, and to continue to explore the best possible ways of improving the life chances for our residents.

What is a social regeneration charter?

A social regeneration charter is a tool for creating a common vision and programme to improve the well-being of residents in and around an area. In the Autumn of 2017 the council carried out our largest ever community engagement exercise, the [Southwark Conversation](#) (see [feedback report](#) and [further analysis](#)) to explore local perceptions and experiences of the regeneration that has taken place in the Borough over the last decades. We had almost 3,000 responses which has guided the creation of the [Regeneration That Works for All Framework](#) and the [Social Regeneration Indicators](#) which was approved by Cabinet in January 2019 and paves the way for a series of social regeneration charters for areas with concentrations of development activity. The first charter has been created for [Canada Water](#) in December 2018 after a detailed research exercise with the local community.

Why Borough and Bankside

Borough and Bankside has experienced waves of redevelopment over the last two decades which have included the opening of the Globe Theatre (1997), arrival of the Jubilee Line extension (1999), the creation of the Millennium Bridge and the opening of Tate Modern (2000), and the completion of Thameslink works to Blackfriars station and Borough Market (2012). A further wave of development is now anticipated with the planned construction of Borough Yards, Bankside Yards, 18 Blackfriars, Southwark tube over station development, Landmark Court, 1-5 Paris Gardens, 25 Lavington Street, Blackfriars Crown Court, 133 Park Street, and 185 Park Street. This charter will help guide investment planning and partnership working to maximise the benefits from these new developments for local people.

Draft charter

This area has a wealth of stakeholder organisations whose history dates back to 1106, and includes in age order Southwark Cathedral (1106), United St Saviours (1541), Southwark Charities (1603), Blackfriars Settlement (1887), Coin Street Community Builders (1984), Living Bankside (1997), Bankside Open Spaces Trust (2000), and Better Bankside (2005). The development of these community, business and amenity organisations organically over time has created a rich seam of knowledge and research about the physical, social and economic make up of the area. A first step in the process to create a charter has been to organise a “road show” with ward councillors to meet each of the partners, in order develop a library of research documents for the area and to discuss themes where partnership working and expenditure of Community Infrastructure Levy (CIL) could unlock further improvements to the well being and life chances of residents.

This consultation plan sets out the steps and creative suggestions for community involvement – if you have any other suggestions for making this consultation as effective as possible please contact us.

Dan Taylor
 Programme Manager
 020 7525 5450
Dan.taylor@Southwark.gov.uk

Consultation Plan

CONSULTATION TIMETABLE			
Stage	Method of Consultation	Consultees	Date
RESEARCH STAGE / ROADSHOW One to one stakeholders meetings with key partners and ward forum presentations	In-depth interviews and group conversations	<ul style="list-style-type: none"> • Southwark Cathedral • Bankside Open Spaces Trust • Blackfriars Settlement • Better Bankside • Living Streets • Coin Street Community Builders • Southwark Charities • United St Saviours 	Jan 2020
	Ward forum workshop	<ul style="list-style-type: none"> • Local councillors • Public invite 	23 rd January 2020
DRAFT CHARTER CONSULTATION STAGE Gathering as many ideas as possible for projects which can improve social regeneration outcomes	Draft charter approved by Cabinet for formal consultation between 24 March 2020 and 5 May 2020 (6 weeks standard period)	<ul style="list-style-type: none"> • Published to website • Displayed in public libraries 	24 th March 2020 Cabinet meeting
	Ward forum workshop	<ul style="list-style-type: none"> • TBC – consultation will be extended if there is no meeting date until May. 	
	Theme specific workshops and walking tours	Theme 1 Social Capital <ul style="list-style-type: none"> • Workshop / walking tour to discuss how to maximise social capital <ul style="list-style-type: none"> ○ Southwark Cathedral ○ Flat Iron Square ○ Bankside Open Spaces Trust ○ Blackfriars Settlement ○ Better Bankside ○ Coin Street Community Builders ○ Southwark Charities ○ United St Saviours ○ Southwark Works ○ Employ SE1 ○ Resonance FM ○ All interested resident and amenity groups ○ Developers 	

		<p>Theme 2 Heritage and Culture</p> <ul style="list-style-type: none"> • Workshop / walking tour to visit heritage and culture trails and explore projects to enhance heritage or improve visitor management <ul style="list-style-type: none"> ○ Tate ○ Globe ○ Borough Market ○ Kirkaldy Testing Works ○ Southwark Cathedral ○ Bankside Open Spaces Trust ○ Blackfriars Settlement ○ Better Bankside ○ Living Streets ○ Coin Street Community Builders ○ Southwark Charities ○ United St Saviours All interested resident and amenity groups ○ Developers ○ Hotel operators ○ Southwark Works ○ Employ SE1 	
		<p>Theme 3 and 4 Greening and Air Quality</p> <ul style="list-style-type: none"> • Workshop / walking tour to visit all open spaces, sports facilities and well being initiatives with key interested parties including <ul style="list-style-type: none"> ○ Southwark Cathedral ○ Bankside Open Spaces Trust ○ Blackfriars Settlement ○ Better Bankside ○ Living Streets ○ Coin Street Community Builders ○ Southwark Charities ○ United St Saviours Parks department ○ All interested resident and amenity groups ○ Developers 	
ADOPTION STAGE	Final draft charter including all comments submitted to Cabinet for approval		Autumn 2020

Item 40. Draft Borough and Bankside Social Regeneration Charter

Cabinet Report Update, 7 April 2020

Paragraph 23 of the report should be updated as follows:

From:

23. A formal consultation event programme is planned for Spring 2020, with theme specific workshops and walking tours for each part of the charter. For social capital, a workshop to discuss the opportunities for integration is suggested in one of the new community spaces in the area. For heritage, a walking tour is proposed to highlight opportunities along the Inns and Yards of Borough High Street, and other historic sites. For greening a tour of the area with Better Bankside and Bankside Open Spaces Trust will tell the story of how we have greened the area so far, and where the next generation of greening opportunities might lie. Finally a well being workshop will be arranged with Blackfriars Settlement who deliver so many cutting edge services.

To:

23. A formal consultation event programme is planned for Spring / Summer 2020, with theme specific workshops and walking tours for each part of the charter. In light of changing circumstances related to Covid 19, dates for this consultation work will be confirmed and publicised through local networks as soon as it is feasible to do so. It is important that consultation on this draft document allows sufficient time for stakeholders to participate. For social capital, a workshop to discuss the opportunities for integration is suggested in one of the new community spaces in the area. For heritage, a walking tour is proposed to highlight opportunities along the Inns and Yards of Borough High Street, and other historic sites. For greening a tour of the area with Better Bankside and Bankside Open Spaces Trust will tell the story of how we have greened the area so far, and where the next generation of greening opportunities might lie. Finally a well being workshop will be arranged with Blackfriars Settlement who deliver so many cutting edge services.